

Charter of the Compensation, Talent and Culture Committee of the Board of Directors

I. Purpose

The Compensation, Talent and Culture Committee (formerly known as the Compensation Committee) shall:

- Assist the Board of Directors in discharging its responsibility to the shareholders with respect to the Company's compensation programs, compensation of the Company's executives and identify qualified individuals to become Company officers;
- Produce an annual report of the Compensation, Talent and Culture Committee on executive compensation for inclusion in the Company's annual proxy statement, in accordance with applicable rules and regulations; and
- Review and discuss other key people-related business strategies.

II. Structure and Operations

Composition and Qualifications

The Compensation, Talent and Culture Committee shall be comprised of two or more directors as determined by the Board (upon the recommendation of the Nominating and Governance Committee), each of whom is determined by the Board to be an "independent" director in accordance with the rules of the New York Stock Exchange (NYSE) and applicable laws, rules and regulations, as well as any other legal or regulatory requirements relevant to the proper administration of the Company's executive compensation program, including requirements under the federal securities laws. Additionally, no director may serve on the Compensation, Talent and Culture Committee unless he or she satisfies the requirements of a "non-employee director" for the purposes of Rule 16b-3 under the Securities Exchange Act of 1934, as amended.

Appointment and Removal

The members of the Compensation, Talent and Culture Committee shall be designated by the Board annually and shall serve until such member's successor is duly designated or until such member's earlier resignation or removal. Any member of the Compensation, Talent and Culture Committee may be removed from the Committee, with or without cause, by a majority vote of the Board. Unless a Chair is designated by the Board, the members of the Compensation, Talent and Culture Committee shall designate a Chair by majority vote of the full Compensation, Talent and Culture Committee membership. The Chair will chair all regular sessions of the Compensation, Talent and Culture Committee and set the agendas for Compensation, Talent and Culture Committee meetings.

Delegation of Responsibilities

In fulfilling its responsibilities, the Compensation, Talent and Culture Committee shall have the authority to delegate any or all of its responsibilities not expressly reserved to the

Compensation, Talent and Culture Committee by the Board, along with the authority to take action in relation to such responsibilities, to other committees, officers, and/or subcommittees of the Compensation, Talent and Culture Committee, subject to applicable law, rules, regulations and NYSE listing standards.

III. Meetings

The Compensation, Talent and Culture Committee shall ordinarily meet at least four times annually, or more frequently as circumstances dictate. Any member of the Compensation, Talent and Culture Committee may call meetings of the Compensation, Talent and Culture Committee.

As part of its review and establishment of the performance criteria and compensation of designated key executives, the Compensation, Talent and Culture Committee should meet separately at least on an annual basis with the Chief Executive Officer, the Company's Chief People and Employee Experience Officer, and any other Company officers it deems appropriate. However, the Compensation, Talent and Culture Committee may meet without such officers present, and in all cases such officers shall not be present at meetings at which their performance or compensation is being discussed or determined.

Any director of the Company who is not a member of the Compensation, Talent and Culture Committee may attend meetings of the Compensation, Talent and Culture Committee; provided, however, that any director who is not a member of the Compensation, Talent and Culture Committee may not vote on any matter coming before the Compensation, Talent and Culture Committee for a vote. The Compensation, Talent and Culture Committee also may invite to its meetings any member of management of the Company and such other persons as it deems appropriate in order to carry out its responsibilities. The Compensation, Talent and Culture Committee may meet in executive session, as the Compensation, Talent and Culture Committee deems necessary or appropriate.

IV. Responsibilities and Duties

The following functions shall be common recurring activities of the Compensation, Talent and Culture Committee in carrying out its purpose set forth in Section I of this Charter. These functions should serve as a guide with the understanding that the Compensation, Talent and Culture Committee may carry out additional functions and adopt additional policies and procedures as may be appropriate in light of changing business, legislative, regulatory, legal or other conditions. The Compensation, Talent and Culture Committee shall also carry out any other responsibilities and duties delegated to it by the Board from time to time related to the purpose of the Compensation, Talent and Culture Committee set forth in Section I of this Charter.

The Compensation, Talent and Culture Committee, in discharging its oversight role, is empowered to study or investigate any matter of interest or concern within the purpose of the Compensation, Talent and Culture Committee that the Compensation, Talent and Culture Committee deems appropriate or necessary.

To fulfill its responsibilities and duties, the Compensation, Talent and Culture Committee shall:

Compensation for Executive Officers/Officer Selection/Conflicts

- (1) Establish and review the overall executive compensation philosophy of the Company.
- (2) Review and approve Company goals and objectives relevant to CEO and other executive officers' compensation, including annual performance objectives.
- (3) Evaluate the performance of the CEO and other executive officers in light of established goals and objectives and, based on such evaluation, review and approve the annual salary, bonus, stock options, other incentive awards and other benefits, direct and indirect, of the CEO and other executive officers.
- (4) Review and approve for recommendation all officer positions to be filled by the Board.
- (5) In connection with executive compensation plans:
 - (i) Review and recommend to the full Board, or approve as appropriate, new executive compensation plans and any changes to or modifications of existing executive compensation plans.
 - (ii) Review on a periodic basis the operations of the Company's executive compensation programs to determine whether they are properly coordinated and achieving their intended purposes.
 - (iii) Establish and periodically review policies for the administration of executive compensation programs, and oversight of policies regarding stock ownership guidelines, clawbacks, and the timing of equity-based grants.
 - (iv) Conduct an annual assessment as to whether the risks relating to the compensation policies and practices for employees are reasonably likely to have a material adverse effect on the Company.
- (6) Establish and periodically review policies in the area of senior management perquisites.
- (7) Review and make recommendations to the Board, or approve, as appropriate, any contracts or other transactions with current or former executive officers of the Company and any non-independent director, including consulting arrangements, employment contracts, severance or termination arrangements.
- (8) Consider questions of independence and requests of current and former officers to engage in activities with other companies.

Monitoring Incentive, Equity-Based and other Compensation Plans and Programs

- (9) Perform duties delegated to it by the Board under various executive compensation plans.
- (10) Review and make recommendations to the full Board, or approve, as appropriate, all awards of stock, stock options and other incentive compensation awards and other compensation to executive officers pursuant to the Company's executive plans and programs.
- (11) Monitor compliance by executives with the terms and conditions of the Company's executive compensation plans.
- (12) Review risk assessments of the Company's significant personnel policies.
- (13) The Compensation, Talent and Culture Committee may, in its sole discretion, retain or obtain advice, reports or opinions from such compensation consultants, internal and external legal counsel or other experts and advisors as it deems necessary or appropriate to assist in the full performance of its duties, after considering all factors relevant to such advisor's independence, including the factors specified by applicable NYSE listing standards. The Compensation, Talent and Culture Committee shall be directly responsible for the appointment, compensation and oversight of the work of any such advisor retained by the Compensation, Talent and Culture Committee. The Compensation, Talent and Culture Committee shall receive appropriate funding from the Company, as determined by the Compensation, Talent and Culture Committee, for payment of reasonable compensation to any advisor retained by the Compensation, Talent and Culture Committee.

People-Related Business Strategies

- (14) Review and discuss as appropriate, various people-related business strategies, including but not limited to:
 - (i) Periodic review of officer succession plans.
 - (ii) Annually, a report regarding prevention of harassment and discrimination in the workplace.
 - (iii) Other people strategies such as culture, diversity and inclusion, and talent and development programs.

Reports

- (15) Prepare an annual report on executive compensation for inclusion in the Company's proxy statement, in accordance with applicable rules and regulations.
- (16) Report regularly to the Board (i) following meetings of the Compensation, Talent and Culture Committee, (ii) with respect to such other matters as are relevant to

the Compensation, Talent and Culture Committee's discharge of its responsibilities and (iii) with respect to such recommendations as the Compensation, Talent and Culture Committee may deem appropriate. The report to the Board may take the form of an oral report by the Chair or any other member of the Compensation, Talent and Culture Committee designated by the Compensation, Talent and Culture Committee to make such report.

- (17) Maintain minutes and other records of meetings and activities of the Compensation, Talent and Culture Committee, as appropriate under Delaware law.

V. Annual Performance Evaluation

The Compensation, Talent and Culture Committee shall perform a review and evaluation, at least annually, of the performance of the Compensation, Talent and Culture Committee and its members, including a review of adherence of the Compensation, Talent and Culture Committee to this Charter. In addition, the Compensation, Talent and Culture Committee shall review and reassess, at least annually, the adequacy of this Charter and recommend to the Nominating and Governance Committee any improvements to this Charter that the Compensation, Talent and Culture Committee considers necessary or appropriate. The Compensation, Talent and Culture Committee shall conduct such evaluation and reviews in such manner as it deems appropriate.

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